

### **Program Sustainability**

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## Objectives

- By the end of the presentation, participants will be able to:
  - Define program sustainability
  - Know the core elements of program sustainability
  - Identify tools to support program sustainability
  - Understand the need for the following:
    - Through program planning
    - Stakeholders
    - Evaluation
    - Policy system, and environmental changes
    - Succession Planning

## What is Program Sustainability?

 A community's ongoing capacity and resolve to work together to establish, advance, and maintain effective strategies that continuously improve health and quality of life for all.



# Core Elements for Sustainability Planning

- Buy in and support for key decision makers
- Sufficient leadership, funding, and channels of communication
- Procedures in place to monitor policy

- Create long term plan
- Develop a diverse funding portfolio, collaborative leadership, and marketing/branding strategies
- Ensure community stakeholders are ready for a changing environment

<sup>\*</sup>Source: CDC Healthy Communities Planning Guide

### Framework

### Program Sustainability Framework and Domain Descriptions ...





#### **ENVIRONMENTAL SUPPORT**

Having a supportive internal and external classate for your program



#### FUNDING STABILITY

Establishing a consistent financial base for your program



#### PARTNERSHIPS

Cultivating connections between your program and its stukeholders



#### ORGANIZATIONAL CAPACITY

Having the internal support and resources needed to effectively manage your program



#### PROGRAM EVALUATION

Assessing your program to inform planning and document results



#### PROGRAM ADAPTATION

Taking actions that adapt your program to ensure its ongoing effectiveness:



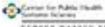
#### COMMUNICATIONS

Strategic communication with stakeholders and the public about your program



#### STRATEGIC PLANNING

Using processes that guide your program's direction, goods, and strategies



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# When Should You Begin Sustainability Planning?

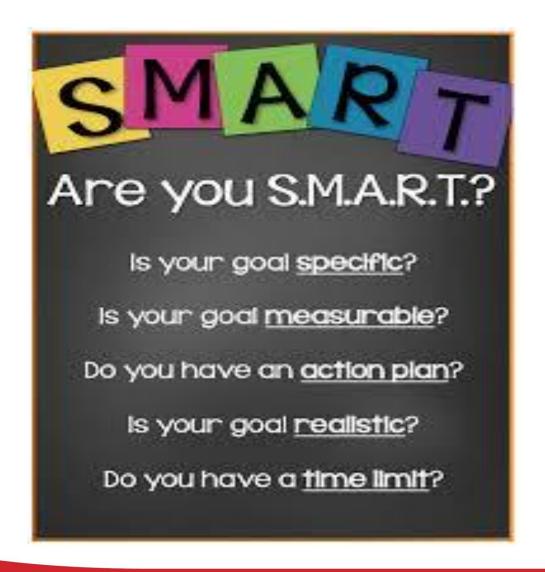
 Immediately! When you are in the program planning phase, you should be thinking about how to sustain the program beyond the initial implementation phase



## Creating a Sustainability Plan

- Set a goal
  - Prior to creating a sustainability plan, you must identify the goal of the program or organization.
- Ask Key Questions during the Program Planning Phase:
  - What is the purpose of the program/organization?
  - What is the current status of the program/organization?
  - Where do you want to be (6 months, 1 year, 3 years)?
  - What resources are currently available (funding people, materials, etc)?
  - Who are the important stakeholders? Do you have a shared understanding of sustainability?
- Program Evaluation
- Policy, Systems, and Environmental Changes
- Succession Planning

## **Goal Setting**



We Protect Lives.

# Who Should Be Involved in Sustainability Planning?

- Organization Support
  - Leadership
  - Internal Partners
  - Programs that have similar or overlapping interest
- External partners and stakeholders

Nonprofit and Community Based Organizations, Faith Based Organizations

- Community members
- Businesses
- Foundations
- Academia
- Government
- Elected Officials

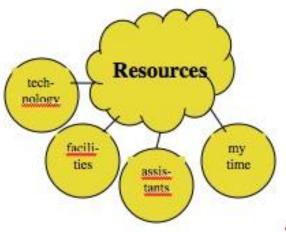


# Importance of Coalitions and Workgroups

- Create buy in and support from partners
- Partners can assist
   with establishing and
   implementing
   program workplan
- Shared resources between coalition/workgroup members



## **Tools for Sustainability**

















### **Program Evaluation**

- Program evaluation is important for several reasons
  - Helps you stay on track
  - Highlight accomplishments and milestones
  - Shift direction if necessary



### To Sustain or Not to Sustain?

- Is your program still needed?
- Are you making a difference?
- Is the program valued?
- Do you need sustain the entire program?
- What parts of the program are most effective and needed
- Do you have multiple sources of funding and other resources to maintain the program?



# Policy, Systems, and Environmental Change (PSE)



## Local Health Policy

- There are four elements to creating local policy:
  - Assessing the policy landscape and selecting a policy objective
  - Developing a strong base of support
  - Supporting the case for implementation
  - Planning for policy implementation, monitoring, and enforcement



## Succession Planning

- Succession Planning is an ongoing process of strengthening an agency's current and future workforce by developing the skills, knowledge, and talent needed for leadership continuity
- Benefits of Succession Planning
  - Improved knowledge transfer
  - Faster replacement of key leaders
  - Reduced transition time
  - Decreased recruitment costs
  - Increased leadership Development from within

\*Source: ASTHO State Health Agency Succession Planning Guide

# Characteristics of Sustainable Organizations and Programs

- Strong Leadership
- Community
   Engagement
- Relevance
- Adaptability and Agility

- Efficiency and Effectiveness
- Robust Infrastructure
- Financial Health



### **QUESTIONS/COMMENTS**



### Sources

- CDC's Health Communities Sustainability Planning Guide. Center for Disease Control and Prevention (CDC) (<a href="https://www.cdc.gov/nccdphp/dch/programs/healthycommunitiesprogram/pdf/sustainability\_guide.pdf">https://www.cdc.gov/nccdphp/dch/programs/healthycommunitiesprogram/pdf/sustainability\_guide.pdf</a>)
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