

Program Sustainability

Christine J. Wiggins Deputy Director, Planning and Partnerships Chronic Disease Prevention Section September 27, 2016



Objectives

- By the end of the presentation, participants will be able to:
 - Define program sustainability
 - Know the core elements of program sustainability
 - Identify tools to support program sustainability
 - Understand the need for the following:
 - Through program planning
 - Stakeholders
 - Evaluation
 - Policy system, and environmental changes
 - Succession Planning

What is Program Sustainability?

 A community's ongoing capacity and resolve to work together to establish, advance, and maintain effective strategies that continuously improve health and quality of life for all.



*Source: CDC Healthy Communities Planning Guide

Core Elements for Sustainability Planning

- Buy in and support for key decision makers
- Sufficient leadership, funding, and channels of communication
- Procedures in place to monitor policy

- Create long term plan
- Develop a diverse funding portfolio, collaborative leadership, and marketing/branding strategies
- Ensure community stakeholders are ready for a changing environment

*Source: CDC Healthy Communities Planning Guide

Framework

Program Sustainability Framework and Domain Descriptions vi



ENVIRONMENTAL SUPPORT

Having a supportive internal and external classite for YOU DECKING

FUNDING STABILITY

Establishing a consistent financial base for your Design Hand

PARTNERSHIPS

Cultivating connections between your program and its stakeholders.

ORGANIZATIONAL CAPACITY

Having the internal support and recourses needed to effectively manage your program

PROGRAM EVALUATION

Attacting your program to inform planning and document peculity

PROGRAM ADAPTATION

Taking actions that adapt your program to ensure staongoing effectiveness

COMMUNICATIONS

Stategic communication with stakeholders and the public about your program

STRATEGIC PLANNING

Using processes that guide your program's direction. goals, and strategiet



Copyright 2013. The Program Terminething Preservels VI is a copyrighted instrument of Westington University. St Lense, NO. All rights reserved. If you would like more information show the Demousth to our Program Scienciability Accounted Deci, that https://www.meteorout.org



When Should You Begin Sustainability Planning?

 Immediately! When you are in the program planning phase, you should be thinking about how to sustain the program beyond the initial implementation phase



Creating a Sustainability Plan

- Set a goal
 - Prior to creating a sustainability plan, you must identify the goal of the program or organization.
- Ask Key Questions during the Program Planning Phase:
 - What is the purpose of the program/organization?
 - What is the current status of the program/organization?
 - Where do you want to be (6 months, 1 year, 3 years)?
 - What resources are currently available (funding people, materials, etc)?
 - Who are the important stakeholders? Do you have a shared understanding of sustainability?
- Program Evaluation
- Policy, Systems, and Environmental Changes
- Succession Planning

Goal Setting



Who Should Be Involved in Sustainability Planning?

- Organization Support
 - Leadership
 - Internal Partners
 - Programs that have similar or overlapping interest
- External partners and stakeholders
 - Nonprofit and Community Based Organizations, Faith Based Organizations
 - Community members
 - Businesses
 - Foundations
 - Academia
 - Government
- Elected Officials



ect Lives.

Importance of Coalitions and Workgroups

- Create buy in and support from partners
- Partners can assist with establishing and implementing program workplan
- Shared resources between coalition/workgroup members



Tools for Sustainability



Program Evaluation

- Program evaluation is important for several reasons
 - Helps you stay on track
 - Highlight accomplishments and milestones
 - Shift direction if necessary



To Sustain or Not to Sustain?

- Is your program still needed?
- Are you making a difference?
- Is the program valued?
- Do you need sustain the entire program?
- What parts of the program are most effective and needed
- Do you have multiple sources of funding and other resources to maintain the program?



Policy, Systems, and Environmental Change (PSE)



Local Health Policy

- There are four elements to creating local policy:
 - Assessing the policy landscape and selecting a policy objective
 - Developing a strong base of support
 - Supporting the case for implementation
 - Planning for policy implementation, monitoring, and enforcement



Succession Planning

- Succession Planning is an ongoing process of strengthening an agency's current and future workforce by developing the skills, knowledge, and talent needed for leadership continuity
- Benefits of Succession Planning
 - Improved knowledge transfer
 - Faster replacement of key leaders
 - Reduced transition time
 - Decreased recruitment costs
 - Increased leadership Development from within



*Source: ASTHO State Health Agency Succession Planning Guide

Characteristics of Sustainable Organizations and Programs

- Strong Leadership
- Community
 Engagement
- Relevance
- Adaptability and Agility

- Efficiency and Effectiveness
- Robust Infrastructure
- Financial Health



*Source: HUD- Program Sustainability Guide

QUESTIONS/COMMENTS



Sources

- CDC's Health Communities Sustainability Planning Guide. Center for Disease Control and Prevention (CDC) (<u>https://www.cdc.gov/nccdphp/dch/programs/healthycommunitiesprogram/pdf/sustainability_guide.pdf</u>)
- Building Sustainable Programs: The Framework. HHS Office of Adolescent Health (<u>https://www.hhs.gov/ash/oah/snippets/508%20documents/creating_sustainableimpacts_framework.pdf</u>)
- Washington University in St. Louis Center for Public Health Systems Science <u>https://cphss.wustl.edu/Projects/Pages/Sustainability-</u> <u>Framework-and-Assessment-Tool.aspx</u>

Sources

- ASTHO State Health Agency Succession Planning Guide <u>http://www.astho.org/uploadedFiles/10_Programs/110_Workforce_Dev</u> <u>elopment/DownloadAsset.pdf</u>
- U.S. Department of Housing and Urban Development (HUD) Sustainability Guide <u>http://portal.hud.gov/hudportal/documents/huddoc?id=hhpgm_final_ch7.pdf</u>
- U.S. Department of Housing and Urban Development (HUD) Sustainability Toolkit <u>http://portal.hud.gov/hudportal/documents/huddoc?id=20399_iclei_s</u> <u>ustainabil.pdf</u>