

How to address the most challenging core elements: Telehealth and other strategies

Whitney Buckel, PharmD, BCPS-AQ ID System Antimicrobial Stewardship Pharmacist Manager John Veillette, PharmD, BCPS ID TeleHealth/Stewardship Clinical Pharmacist 4/25/18

### Disclosures

#### John Veillette

• None

Whitney Buckel

- Honorarium from Merck Co for SHEA planning committee
- Salary support from LexiComp for consulting



# Learning objectives

- Identify available resources for antimicrobial stewardship programs
- Explore innovative strategies for conducting stewardship in resourcelimited settings
- Explain how access to ID resources can improve antimicrobial stewardship efforts
- Propose one way you could apply the principles of antimicrobial stewardship to your daily practice



# Outline

- Brief literature review stewardship in community hospitals
- Our experience at Intermountain Healthcare
- Core elements deep-dive
  - Tracking, reporting, action, education
- Resources and wrap-up



# Stewardship in Community Hospitals

# Antimicrobial Stewardship Program (ASP) Structure

ASPs can take many forms in community hospitals

- ID physician and pharmacist team
- ID physician or ID pharmacist alone
- ID physician on-site with non-ID clinical pharmacist
- ID physician off-site with non-ID physicians and pharmacists
- No ID support

FOR EXAMPLE:

Yam et al. utilized a weekly teleconference review with a remote ID physician and local pharmacists and CMO at a 141-bed hospital

#### Think beyond just those employed by your facility or in your near vicinity

Lockwood AR, et al. AJHP 2017;74:S52-s60, Day SR, et al OFID 2015;2:ofv064, Waters CD. AJHP 2015;72:466-8; Pasquale TR, et al AJHP 2014;71:1136-9; DiDiodato G, et al. BMJ Open Quality 2017;6; Leung V, et al. CJHP 2011;64:314-20; Bartlett JM, et al. AJHP 2014;71:943-9; 32. Libertin CR, et al. AJIC 2017;45:979-82; Storey et al. Antimicrob Res Infect Control 2012;1:32; Yam P, et al. Am J Health Syst Pharm 2012;69:1142-8; Michaels K, et al. Hosp Pharm 2012;47:608-16. Veillette JJ, et al. OFID 2017;4:S278-S9; Krey SC, et al. Journal Pharm Pract 2017:897190017743154

Intermountain<sup>®</sup> Healthcare

### Just Like How Most Movies These Days Are Familiar...

Manual intervention at a 254-bed community hospital made a positive impact Champion: pharmacist; Core strategy: culture review

committees to restrict the number of these agents on the formulary and monitor their use. Furthermore, systematic and ongoing monitoring of antibiotics is part of the standards set by the Joint Commission on Accreditation of Hospitals (JCAH).<sup>1</sup>

In this paper 1 describe a culture and antibiotic monitoring service that was established to meet the needs of the medical staff and pharmacy department regarding appropriate antibiotic use in a 254bed community hospital.

Intermountain<sup>。</sup> Healthcare

Actions January to December 1985	Interventions (n=202)
Resistant organism – antibiotic changed	75 (37%)
No antibiotic therapy with evidence of infection – antibiotic started	52 (26%)
Reduce number or spectrum of antibiotic	29 (14%)
Change in antibiotic dose or interval	20 (10%)
No action taken	26 (13%)

Von Seggern RL. AJHP 1987;44:1358-62.

## Another Example at an 86-bed Community Hospital

#### Champion: pharmacy resident

Team: ID physician, ID pharmacist, pharmacy resident

Core strategy: decentralized pharmacist prospective audit and feedback with weekly ASP meetings with the ID physician (physicians welcome)

Complementary strategies: newsletter, mandatory ID consults, antibiotic restrictions 
 Table 4.
 Usage of Injectable Vancomycin and Piperacillin–Tazobactam in a Sample of Medical and Intensive Care Unit

 Patients Before and After Formalization of an Antimicrobial Stewardship Program

Variable <sup>a</sup>	Before Formalization (n = 68)	After Formalization (n = 56)	p
/ancomycin			
Fraction (%) of all orders <sup>b</sup>	56/164 (34)	15/115 (13)	<0.0001°
Mean $\pm$ S.D. DOT per order (days)	$2.93 \pm 2.38$	$1.43\pm0.90$	0.00035 <sup>d</sup>
Total no. DDD	189.25	15.25	
DDD/1,000 patient-days	588	62°	<0.001°
Piperacillin-tazobactam			
Fraction (%) of all orders <sup>b</sup>	35/164 (21)	18/115 (16)	0.2785°
Mean $\pm$ S.D. DOT per order (days)	$3.35\pm2.34$	$3.64\pm2.84$	0.7165 <sup>d</sup>
Total no. DDD	88.84	41.71	
DDD/1,000 patient-days	276	170	<0.001°

Significantly reduced use of injectable antimicrobials.

Lockwood AR, et al. AJHP 2017;74:S52-s60



#### An Example Close to Home - Waycross, GA

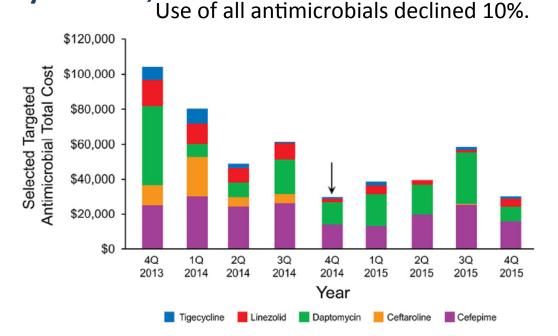
Champion: new ID physician

Team: 2 lead pharmacists, infection preventionists and microbiologists

Biweekly workgroup meetings

Core strategy: prospective audit and feedback of 12 antimicrobials

Complementary strategies: lecture series, guidelines, algorithms, and a pop-up requiring an indication for use in Meditech



**Fig 3.** Selected targeted antimicrobial total cost in the 4Q of 2013 before antimicrobial stewardship program implementation and in 2014 and 2015 after its implementation. The arrow indicates implementation of the program in October 2014. *1Q*, first quarter; *2Q*, second quarter; *3Q*, third quarter; *4Q*, fourth quarter.

Libertin CR, et al. AJIC 2017;45:979-82

Healthcare

# Stewardship at Intermountain

#### Program History – SCORE study

Design

Cluster randomized trial in
 15 small hospitals

#### Objective

 Define an optimal stewardship strategy

#### Methods

Intermountain<sup>®</sup> Healthcare

 Hospitals randomized to one of three programs

SCORE - Stewardship in Community Hospitals Optimizing Outcomes and Resources

Program 1		Program 2 Program 3								
Access to ID physicians and pharmacists	A 48 hou antibio timeou	tic Antibiotic	IV t	Monthly to PO hospital version antibiotic utilization						
	Basic Aı	ntibiotic Stewardship	Educ	ation						
		Advanced Antibi	otic S	Stewardship Education						
		Prospective audit and feedback: Limited		Prospective audit and feedback: Full						
		Restrictions: Local Pharmacy Control		Restrictions: Infectious Diseases Control						
				ID study staff review positive blood culture results and MDROs.						

11

## SCORE Study – Results and Conclusions

• **Baseline antibiotic use comparison** (normalized DOT/1,000 patient days)

 $\circ$  Antimicrobial use in small hospitals was comparable to larger facilities

o Stewardship is needed!

#### • Significant reductions in antibiotic use

 $\,\circ\,$  No significant change in Program 1

- $\,\circ\,$  All antibiotics 17% reduction with Program 3 vs Program 1
- $\odot$  Broad spectrum antibiotics 30% reduction for Programs 2/3 vs Program 1

 $\,\circ\,$  Stewardship is feasible and can improve antimicrobial use

>1,000 phone calls made to ID physician during 15 month study period

 $\odot$  ID clinician access is needed in small hospitals



# Importance of stewardship in small hospitals

- Similar antibiotic usage and *Clostridium difficile* rates to larger facilities
- CDC Core Elements
  - "Improving antibiotic prescribing...is imperative to improving patient outcomes"
     *C.diff* reduction, prevention of resistance
- Regulatory requirements
  - $\circ$  The Joint Commission (TJC) standards 1/2017
  - Medicare Flex Grant funding (critical access hospitals) \$\$
  - Centers for Medicare/Medicaid Services (proposed) \$\$

How with limited time and resources?

*Clin Infect Dis*. 2016 Nov 15;63(10):1273-1280. *Clin Infect Dis*. 2017 May 2 doi: 10.1093/cid/cix407



#### Infectious Diseases TeleHealth Program

# ID services for 16 community/rural hospitals (14-150 beds)

 Inpatient face-to-face ID consultation via in-room camera

 $\,\circ\,$  M-F 8:30 am - 4:30 pm

Telephone ID consultation and advice

 Inpatient, outpatient, emergency department, acute care clinics: 24/7 coverage via ID Hotline

• Antimicrobial stewardship support

 $\circ$  ID PharmD and ID MD

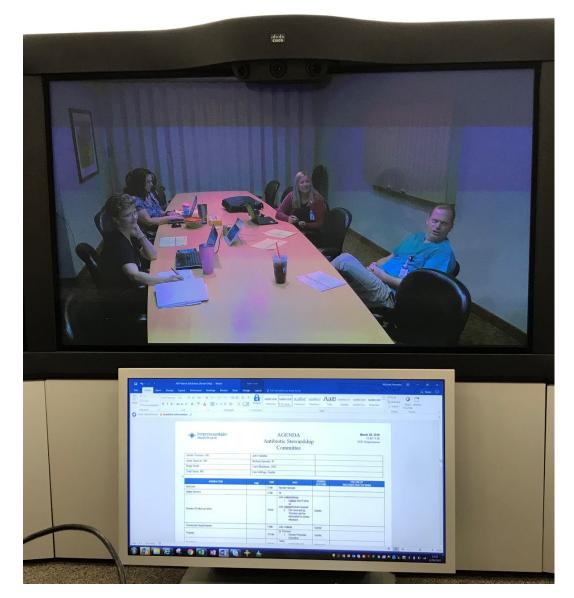
Intermountain<sup>。</sup> Healthcare



# TeleHealth ASP Concepts

#### **Local Empowerment**

- Establish local ASPs at each facility
  - MD + PharmD champions
  - $\circ$  Infection Prevention, Nursing
  - $\circ$  Quality/Patient Safety
  - $\circ$  Leadership
- Mentor front line pharmacy staff
- ID MD and ID PharmD support
  - Annual site visits
  - $\odot$  Attend local ASP meetings via teleconference



ASP – Antimicrobial stewardship program



# TeleHealth ASP Concepts

#### **Local Empowerment**

- Establish local ASPs at each facility
  - MD + PharmD champions
  - $\,\circ\,$  Infection Prevention, Nursing
  - Quality/Patient Safety
  - $\circ$  Leadership

cermountain<sup>®</sup>

- Mentor front line pharmacy staff
- ID MD and ID PharmD support
  - $\circ$  Annual site visits
  - $\circ\,$  Attend local ASP meetings via teleconference

#### **Central Support and Data**

- ID pharmacist
  - Monitor alerts for positive blood cultures, restricted antibiotics, long durations, etc.
  - $\,\circ\,$  Drug information and patient questions
  - $\,\circ\,$  ID consult identification and referral
- Resistance data (Antibiogram)
- Usage data
- ASP projects
- Webinar series for education
- Regulatory compliance

ASP – Antimicrobial stewardship program

### More on Program Structure and Funding

#### We have an advantage being part of a system

- Corporate fee charged to each facility
- Access to IT resources, data analysts, micro data

#### What if you're a free-standing hospital?

- Flex grant funding (hrsa.gov)
- Research grants (professional organizations)
- State or city collaboratives

nountain<sup>®</sup>

#### Ask yourself:

- Am I close to a School of Pharmacy or Medicine?
- Am I close to a larger facility with ID resources?
- Do I have learners who could assist with the program?
- Am I eligible for any grants?
- Can I participate in a local collaborative?

# Core Elements Deep-Dive!

# CDC/TJC Stewardship Requirements

- 1. Leadership commitment
- 2. Multidisciplinary team (Accountability/Expertise)
- 3. Tracking
- 4. Reporting
- 5. Action
- 6. Policies/Procedures/Guidelines
- 7. Education



# CDC/TJC Stewardship Requirements

- 1. Leadership commitment
- 2. Multidisciplinary team (Accountability/Expertise)
- 3. Tracking
- 4. Reporting
- 5. Action
- 6. Policies/Procedures/Guidelines
- 7. Education



# Tracking Data – Active Learning Question 1

True/False: My facility tracks data (any data) for antimicrobial stewardship

A. True

B. False



# Tracking Data – Active Learning Question 2

What data does your facility track for stewardship?

- A. Antibiotic usage and/or resistance data
- B. Process data (i.e. interventions, adherence to guidelines, etc.)
- C. Clinical outcome data (i.e. mortality, LOS, C.diff rates, etc.)
- D. A and B only
- E. All of the above



# Tracking – Antimicrobial Resistance

Intermountain Healthcare							Sou	theri	n Re	gion	Rur	al Ho	ospit	als 2	2016		A	NTIB	IOGF	RAM				
Gram Ne	egative Bacilli % Susceptible																							
# Tests	Species/Organism	Amikacin	Amoxicillin/Clavulanic Acid	Ampicillin	Ampicillin/Sulbactam	Aztreonam	Cefazolin	Cefepime	Cefotaxime	Cefoxitin	Ceftazidime	Ceftriaxone	Cefuroxime	Ciprofloxacin	Ertapenem	Gentamicin	Imipenem	Levofloxacin	Meropenem	Nitrofurantoin**	Piperacillin/Tazobactam	Tetracycline	Tobramycin	Trimethoprim/Sulfamethoxazole
41	Citrobacter freundii	98	0	0	0	<b>95</b>	0	93	85	0	88	88	39	90	100	95	100	93	100	97	98	69	<b>95</b>	78
47	Enterobacter cloacae	96	0	0	0	77	0	87	76	0	79	80	22	100	100	98	100	100	100	47	81	91	98	94
1053	Escherichia coli	<mark>98</mark>	82	57	61	92	86	93	92	89	92	92	86	78	100	94	100	79	100	96	95	74	94	76
44	Klebsiella oxytoca	98	95	0	64	98	61	95	<mark>98</mark>	95	98	95	88	98	100	98	100	100	100	82	98	88	98	93
166	Klebsiella pneumoniae	99	86	0	77	92	87	93	92	88	92	92	86	92	99	95	99	95	99	33	95	80	95	81
49	Proteus mirabilis	<mark>98</mark>	95	76	88	98	90	100	100	98	100	100	98	78	100	86	100	78	100	0	100	5	90	73
76	Pseudomonas aeruginosa	<b>95</b>				82		95			92			82		84	96	82	96		99		96	

# Tracking – Antimicrobial Usage

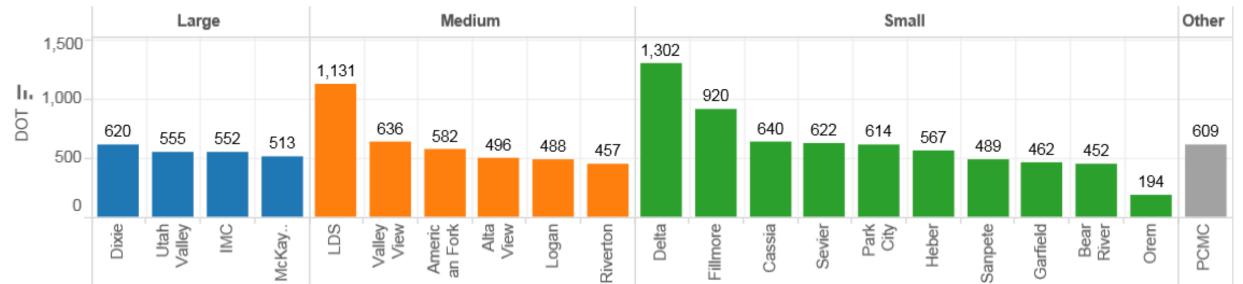
#### **Antibiotic Stewardship Dashboard**



#### Antimicrobial Cdc Category

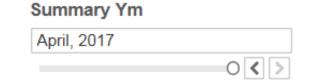






### Reporting – How to report data??

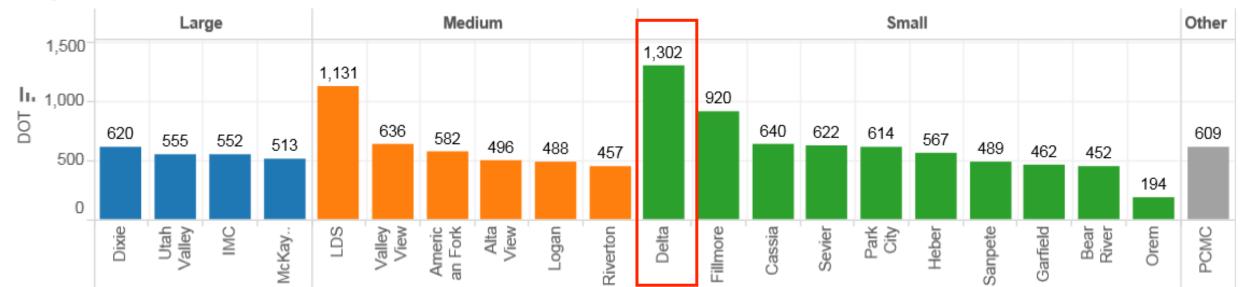
#### **Antibiotic Stewardship Dashboard**



#### Antimicrobial Cdc Category

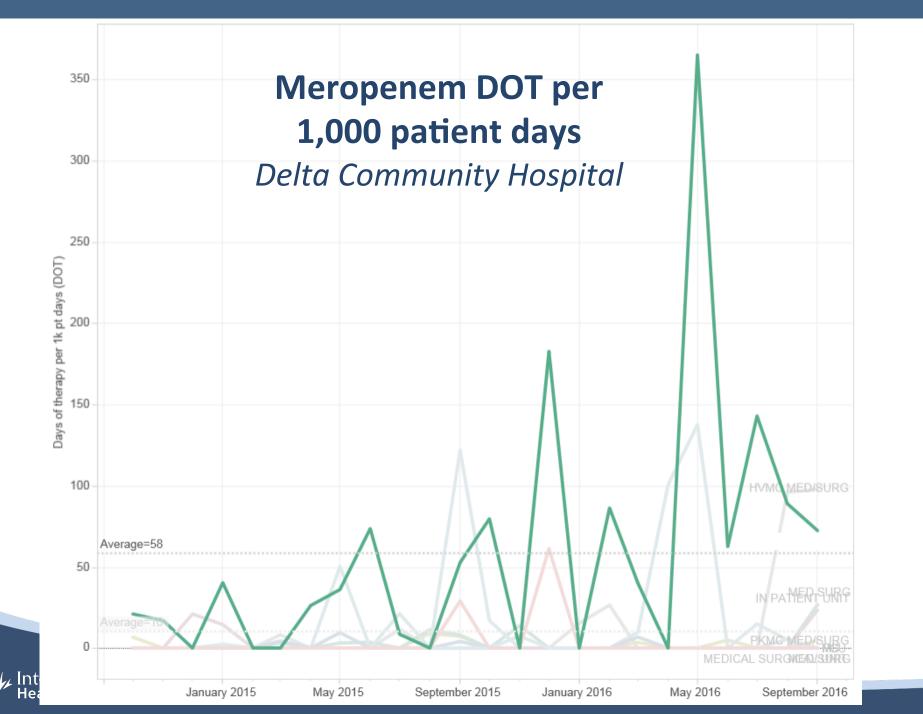


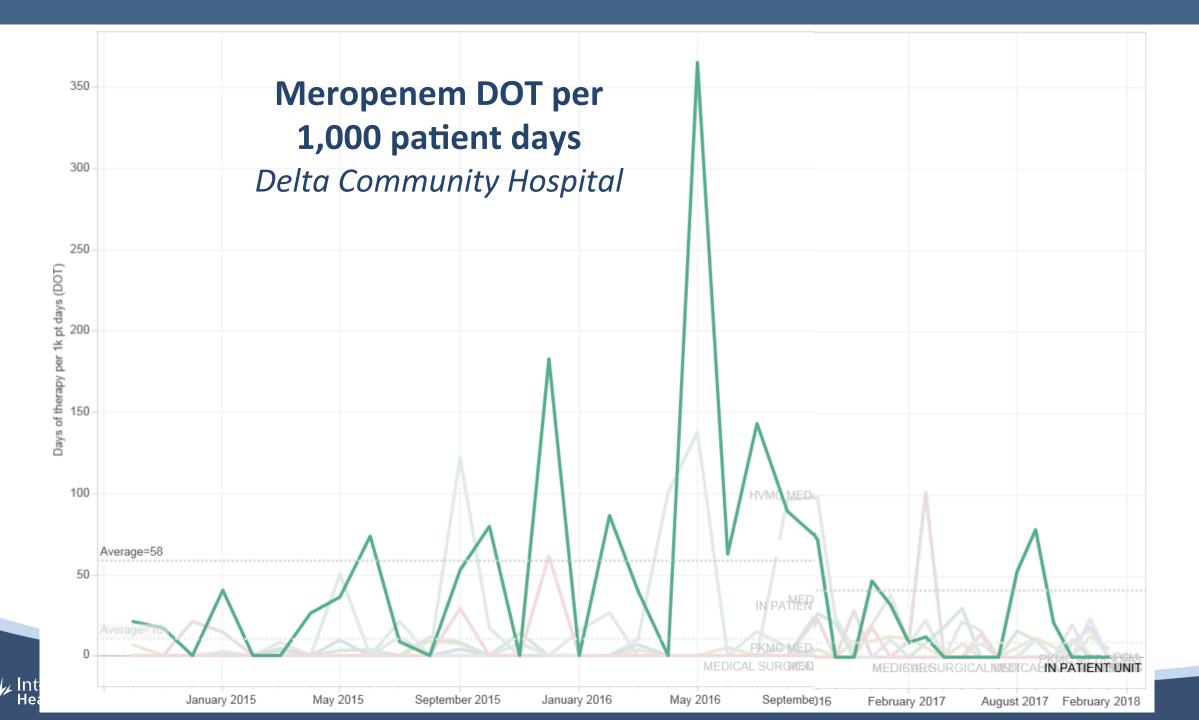
#### Hosptials

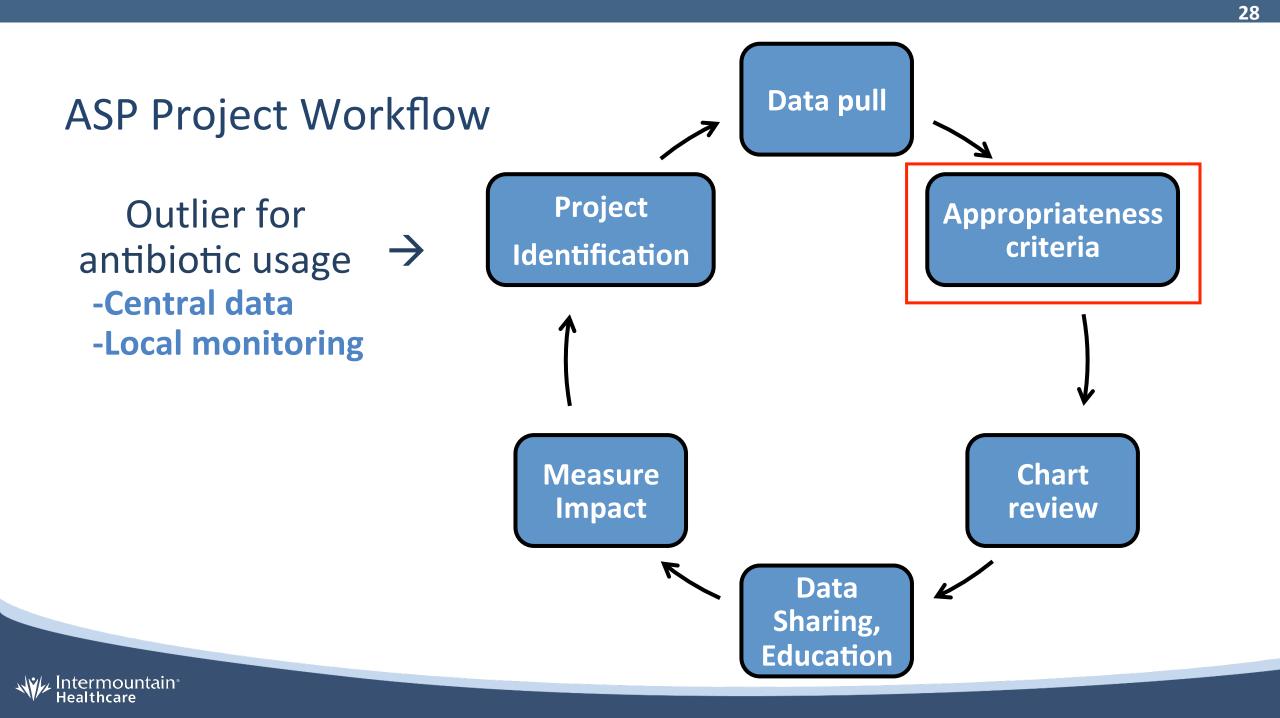


"Well this is clearly disturbing...but what do we do about it?"









### **Meropenem Evaluation**

#### **Appropriate Use:**

ermountain<sup>®</sup>

- Severe infection PLUS known/suspected multidrug-resistant organism (MDRO)
   SBL
  - AmpC-producing organism (Enterobacter, Citrobacter, Serratia, Acinetobacter)
  - Resistant to piperacillin-tazobactam, ceftriaxone, cefepime
- Allergy/intolerance to 1<sup>st</sup> line therapy

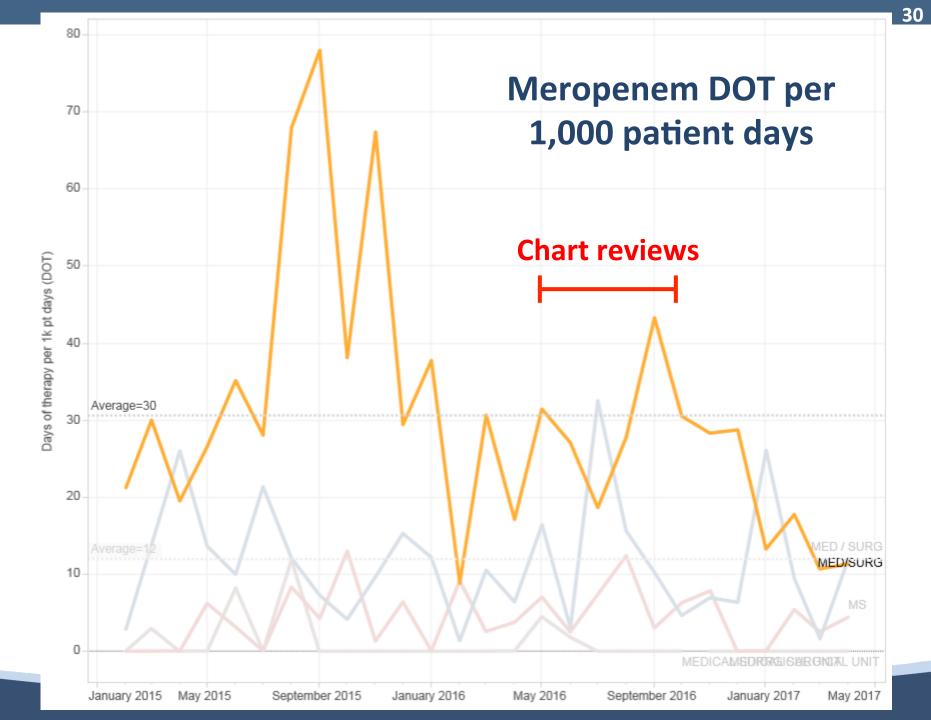
#### **Inappropriate Use:**

 Empiric therapy without MDRO risk factors

#### Project Example

 Hospital 1

 25% inappropriate meropenem use



Intermountain<sup>®</sup> Healthcare

#### Project Example

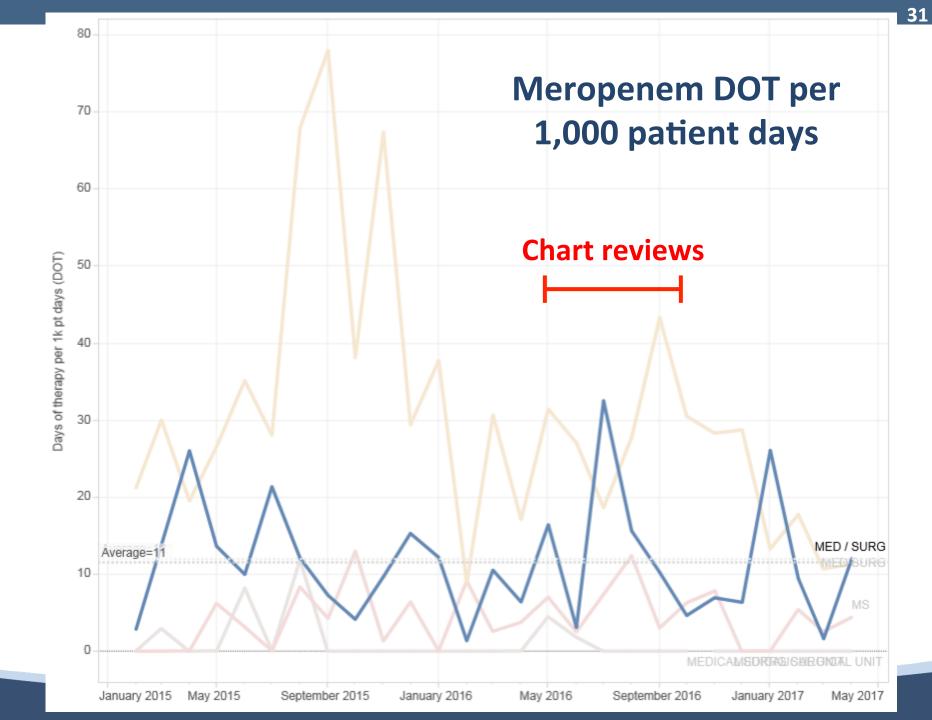
- Hospital 1

   25% inappropriate meropenem use
- Hospital 2

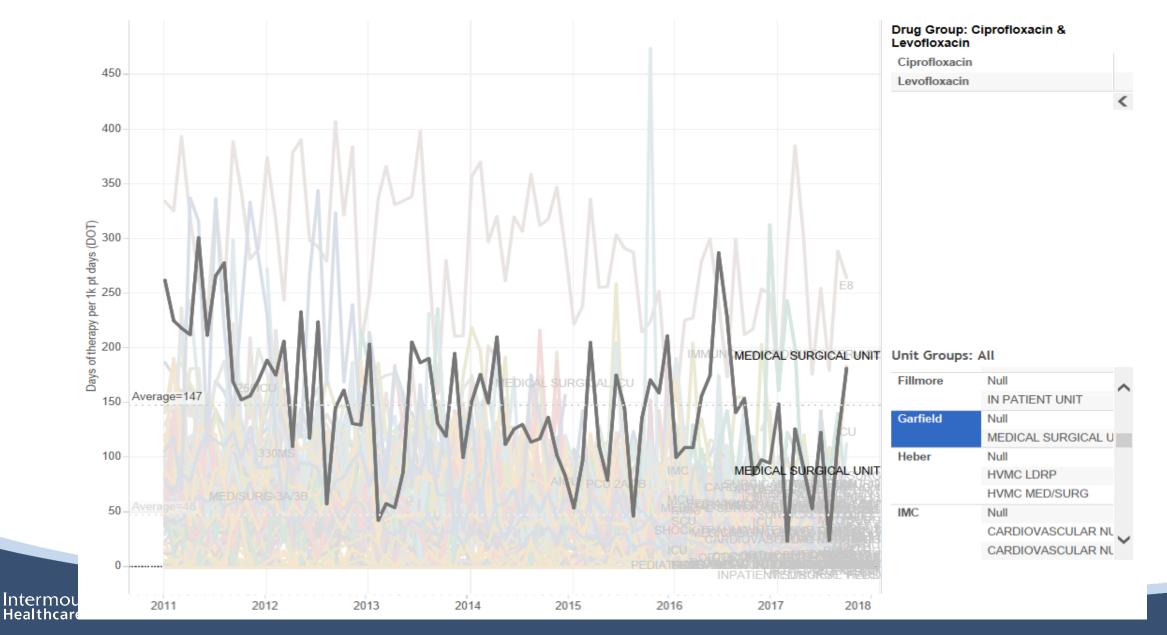
   40% inappropriate meropenem use
- Recommendations

   Use ceftriaxone or pip-tazo unless history of ESBL

Intermountain<sup>®</sup> Healthcare



# **Garfield Memorial Hospital: Fluoroquinolone use**



# **Garfield Memorial Hospital: Fluoroquinolone Evaluation**

#### **Defined appropriateness criteria**

• Community acquired pneumonia, Urinary tract infection

#### **Results and Recommendations (6 months of data)**

Levofloxacin

#### ○ 32 unnecessary days (22%)

 $\odot$  Duration of the rapy  $\leq$  7 days for pneumonia

- Ciprofloxacin
  - o 78 unnecessary days (30%)

• Don't treat asymptomatic bacteriuria

 $\odot$  Nitrofurantoin for uncomplicated cystitis



# Action – What does the ASP do?

#### **Longitudinal interventions**

Project Type	Examples	Tracked data	Outcomes
Drug-specific	Meropenem Fluoroquinolones Clindamycin Vancomycin	-DOT or DDD -Cost or # of doses -% appropriate -% unnecessary	-Decrease <u>inappropriate</u> use -Decrease adverse events -Decrease C.diff infections

**Time/Resources** 

╋

+++

# <u>Support from ID Pharmacist/Physician</u> Track/Pull antibiotic order data

- Define appropriateness criteria, data collection form ++
- Complete chart reviews
   +++
- Present data and recommendations to physicians

# Action – What does the ASP do?

#### **Longitudinal interventions**

Project Type	Examples	Tracked data	Outcomes
Process improvement	Allergy documentation Follow-up of ER cultures Bacteremia rapid diagnostics	-# or % appropriate -Time to therapy	<ul><li>Improve documentation</li><li>Decrease ADRs, readmissions</li><li>Mortality</li></ul>

#### Support from ID Pharmacist/Physician

- Allergies Literature search, assessment algorithm
- ER cultures Initial education, available for questions
- Rapid diagnostics Lit search, developed protocol, ++++ trained staff, ongoing QA

Time/Resources

++

++

# Action – What does the ASP do?

#### **Longitudinal interventions**

Project Type	Examples	Tracked data	Outcomes
Infection-specific	CAP, SSTI, UTI Guideline or order set	-% adherence -% appropriate	-Mortality, length of stay, readmissions

#### Support from ID Pharmacist/Physician

- Defining best practice
- Develop and implement a <u>local</u> guideline
- Monitor adherence, provide feedback to physicians



**Time/Resources** 

+++

\*\*\*

\*\*\*

# Action – What does the ASP do?

Daily interventions	Tim	e/Resources
<ul> <li>Prior authorization / formulary restrictions</li> </ul>		++++
<ul> <li>Prospective audit with feedback</li> </ul>		
$\circ$ Positive culture review (Blood and CSF)	+++	
$\circ$ De-escalation, Duration of therapy (48 hour time-out)		+++
<ul> <li>IV to PO conversion</li> </ul>		+
<ul> <li>Renal dose adjustment</li> </ul>		+
<ul> <li>Drug monitoring (vancomycin, aminoglycosides)</li> </ul>	++	
$\circ$ Allergy verification		++



# Taking Action – Active Learning Question 3

Which of the following would be a feasible FIRST stewardship project for an ASP with limited time and resources?

- A. Develop and implement a new local UTI guideline
- B. Establish a new antibiotic restrictions program
- C. Review positive cultures for patients seen in the ER
- D. Screen orders for renal dose adjustment or IV/PO conversion



## Education – Active Learning Question 4

Which of the following organizations has free antimicrobial stewardship educational materials posted on its website?

A. CDC

B. IDSA

C. SIDP



# **Education - Places to Start**

### **Pharmacists**

- ASP leaders Consider formal training or outside support
- Front line staff Learning modules, didactic lectures, pocket cards, etc.

40

### Nurses

- Pair education with a project (i.e. allergy documentation)
- Help define role in stewardship

### Physicians, other prescribers

- Distribute the local antibiogram
- Share tracked data and results of projects
- Review/feedback on specific cases
- Consider infection-specific education if feasible



# **Basic Stewardship Education**

## Video with speakers discussing stewardship

- Rationale for antibiotic stewardship
- The 5 rights for getting an antimicrobial
- Different stewardship strategies
- Development of antibiotic resistance

## **Education for Antibiotic Best Practices**

- When and How to Contact Infectious Diseases
- Antibiotic "Time Out"
- Antimicrobial Indications
- IV to PO Conversion





# **Advanced Education**

## Geared towards hospital pharmacists

- Provided interactive learning modules
  - Allergy Verification
  - Anaerobic Coverage
  - Bug-Drug Mismatch
  - De-escalation Guide

Intermountain<sup>®</sup>

lealthcare

- $\circ$  When to Call Infectious Diseases
- Provided on-site case series discussion

## Ongoing stewardship-focused newsletter



#### Antimicrobial Stewardship Checklist—High

Print a list of patients on antibiotics for your coverage area. Review each prescribed antibiotic for the following.

#### Antibiotic Indication

□ Review for Antimicrobial Indication\* and concordance with the Antimicrobial Prescribing Procedures.

#### Antibiotic Restrictions

□ Determine if antimicrobial is a *Restricted Antimicrobial* and follow up pending approvals.

#### Microbiology

- □ Review microbiology to evaluate for Bug-Drug Mismatch.
- □ For patients with positive clinical cultures only! Review all patients on vancomycin, imipenem, meropenem, ertapenem, piperacillin/ tazobactam, cefepime, aminoglycosides, ceftriaxone, levofloxacin, and/or ciprofloxacin per the *De-escalation* protocol.
- Determine if there is duplicate or missing treatment for Anaerobes.
- □ Determine if the syndrome present meets criteria for *When to Consult Infectious Diseases.*

#### Dose, Route, and Administration

- Review antimicrobial dose and frequency based on indication, patient weight, and patient renal function; refer to Antimicrobial Dosing Guidelines for assistance.
- Review antimicrobial route to determine if *IV to PO conversion* should be recommended.
- □ Review antimicrobial for **duration**.
- \* More detail about these procedures is available on the SCORE Study page of <u>intermountain.net</u>. Search for "SCORE Study" or navigate to Quality and Patient Safety.

Intermountain<sup>.</sup> Healthcare

# Example Intervention-Specific Education: Restrictions

## Reviewed antibiogram at each site to determine best empiric coverage

- Chose agents to restrict
- Designed criteria for use
- Approved by central P&T

## Education

- Prescribers: staff meeting
- Pharmacists: MyLearning
- Both: posters

### Who approved restricted drugs?

• Contact information, logistics

Antibiotics	Antifungals
Daptomycin Linezolid	Mica- & caspofungin Vori- & posaconazole
Imi- & meropenem	Amphotericin products
Ceftaroline	
Tigecycline	

Acceptable uses:	O Unacceptable uses:
Restricted to patients requiring: • Salvage therapy for MRSA bacteremia/endocarditis or other severe MRSA infections • Note: ID consultation is required.	Examples of unacceptable uses: • Empiric therapy for gram-positive or gram-negative infections • Treatment of skin and soft tissue infections (SSTI) or community- acquired pneumonia (CAP) where other more established and less expensive options are available



# **Participate in Webinars!**

**State Health Department Webinars CLSI** Webinars **CIDRAP** Webinars **SIDPEC** Webinars **CDC** Webinars

Intermountain<sup>®</sup> Healthcare

#### NY/ EASIE Intermountain Healthcare

Education in Antimicrobial Stewardship and Idea Exchange

#### TUESDAY OCTOBER 17, 2017 12:00 – 12:30

#### AGENDA

- OVERVIEW OF E.A.S.I.E.
- Antimicrobial Stewardship National Guidance Review
- ASP Project SPOTLIGHT

#### MEETING ACCESS

#### WEBEX LINK: EASIE WEBLINK

- YOU ARE REQUIRED TO REGISTER ON THE WEBEX BEFORE ENTERING THE MEETING
- ACCESS TO WEB RECORDING WILL BE AVAILABLE AFTER THE MEETING

TO JOIN BY PHONE:

- DIAL: 1-801-442-6800
- MEETING ID #: 624 808 215

QUESTIONS OR REQUEST: PLEASE EMAIL ANGIE.ADAMS@IMAIL.ORG Enter questions during the meeting in the WebEx chat box. All questions will be answered after the agenda items have been covered.



Todd Vento Medical Director Infectious Diseases TeleHealth Intermountain Healthcare Todd.Vento@imail.org



John Veillette Infectious Diseases TeleHealth/ Antimicrobial Stewardship Intermountain Healthcare hn.Veillette@imail.org

# **Resources and Wrap-Up**

## **Online Resources**

### **Centers for Disease Control and Prevention**

- <u>https://www.cdc.gov/antibiotic-use/index.html</u>
- <u>https://www.cdc.gov/getsmart/healthcare/implementation/</u> <u>core-elements-small-critical.html</u>

## **Georgia Department of Public Health**

<u>https://dph.georgia.gov/antibiotic-stewardship</u>

Association of State and Territorial Health Officials

Society of Healthcare Epidemiology of America

We Protect Lives	rgia Departmer lic Health	11 01	Se	arch this site	
About	t DPH Contact DPH	I Want To	PH Insider	Programs	
rograms	<u>Home</u> » <u>Programs</u> » <u>Health</u> Antibiotic Stewardship	Protection » Healthca	re Associated Infection	ons » Stay	
District and County Operations	Antibiotic Ste	ewardship		Connected	
Health Promotion	Since their discovery, antib practice of medicine allowing	ng treatment of infecti	ons which were once	🔊 t 🕻	
Health Protection	<ul> <li>considered untreatable and drugs have led to significar resulting from antibiotic rel</li> </ul>	nt consequences includ	ling individual patient	t harm	
<ul> <li>Chronic Disease Prevention Section</li> </ul>	spread of antibiotic resistan	nce.			
<ul> <li>Emergency Medical Services</li> </ul>	use of antibiotics to improv the potential harms from n	e treatment of infection			
Emergency Preparedness	Inpatient Antibio	tic Stewardsh	ip Resources	;	
Environmental Health	► Georgia Honor Roll	for Antibiotic Stew	ardship		
▶ Epidemiology	The Georgia Honor Roll for by the Georgia Healthcare-			2014	
<ul> <li>Georgia Public Health Laboratory</li> </ul>	(GHAIAC). The goal of the care facilities and critical a stewardship.	program was to provi	de an incentive for a	cute	
▶ Georgia Responds	Since the release of the ori	ginal Honor Roll, seve	ral initiatives led by f	ederal	
<ul> <li>Healthcare Associated Infections</li> </ul>	agencies have been introdu stewardship in the inpatien Georgia Honor Roll for Anti	iced to further enhanc t setting. In light of t	e antimicrobial nese initiatives, the		
Antibiotic Stewardship	facilities to build sustainabl with evidence-based practi	e programs or enhanc	e their existing progr		



# **Social Resources**

## Collaborate!!!

Impact of a City-Wide Collaborative Antimicrobial Management Program Involving All Acute Care Hospitals in Savannah, Georgia

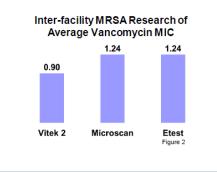
Nenad Avramovski, MD; Derek Gaul, PharmD, MBA; William James, MHA; Charles Jensen, PharmD; Bruce Jones, PharmD; Jason Lin, PharmD; Geneen Gibson, PharmD, MS

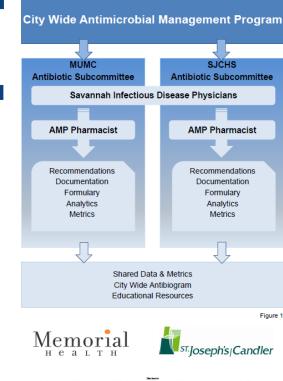
#### Background

In January 2012, the major health care facilities in Savannah, Georgia collaborated to create a unique citywide Antimicrobial Management Program (AMP). Memorial University Medical Center and St. Joseph's/Candler Health System were later joined by Select Specialty Hospital (long term acute care)

#### Methods

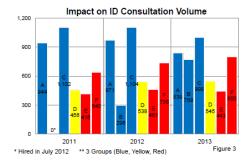
Savannah's six adult infectious disease (ID) physicians see patients at each of the facilities, which share patient populations, and participate in the AMP by rotating on a weekly basis. The program achieved early success reviewing patients on carbapenems and daptomycin and rapidly incorporated patients receiving one of sixteen targeted anti-infectives medications, those on >4 antiinfectives, or with bug-drug mismatches. After comprehensive review by a clinical pharmacist and an ID physician, recommendations are communicated to the responsible prescriber, including other ID physicians





#### Outcomes

The integration of competing health systems, all ID physicians, and peer review bolstered the program's credibility and allowed for effective collegial interaction. The growth and influence of the AMP led to shared initiatives across facilities (Fig.1); inter-facility research, including comparisons of lab susceptibility systems (Fig.2); development of city-wide metrics; grant awards; and education, including travel to national meetings for microbiologists to evaluate new technologies and address deficiencies. All activities occurred without a negative impact on consultation volume for the ID physicians (Fig.3)



#### Conclusions

A city-wide antimicrobial management program is able to optimize anti-infective usage to improve patient care, generate regional metrics, expand and improve microbiology procedures, promote research, and provide educational opportunities, without negatively impacting local infectious disease practices

http://www.campsavannah.com/antimicrobial-stewardship-program/

ID Week 2014 – Philadelphia – Oct 9th



# **Roadblocks Encountered**

## • Time

 Pick one project that is a priority to local providers and leaders!

## Distance

 Building relationships and trust with local providers and pharmacists



• Concept of "stewardship" versus "policing/oversight"

 $\circ$  Provider survey – "I did not appreciate that ID consulted themselves..."



# Summary

nountain<sup>®</sup>

### Innovative stewardship strategies

• Telehealth, multi-hospital collaborative, weekly conference

## Tracking/Reporting

- Start by tracking something!
   Identify outliers or variability in practice
  - Process improvement = low-hanging fruit
- Defining appropriateness leads to more "actionable" data
  - $\,\circ\,$  Guidelines or ID practitioners can help

## Action

- Consider available time and resources
  - $\circ$  Effort versus impact
  - Work with leadership to accomplish shared goals, identify gaps

## Education

- Antibiogram and project results
- Learning modules and webinars
- Decide whom to educate
  - $\circ\,$  Front-line staff vs ASP personnel
  - $\,\circ\,$  Basic versus advanced education

## References

- Stenehjem, et al. Stewardship in Community Hospitals—Optimizing Outcomes and Resources (SCORE): A Cluster-Randomized Controlled Trial Investigating the Impact of Antibiotic Stewardship in 15 Small, Community Hospitals. *Open Forum Infect Dis*. 2016;1(S1):S1–68. Abstract 1696. Presented at: ID Week 2016, New Orleans, LA.
- Stenehjem E, et al. Antibiotic Use in Small Community Hospitals. *Clin Infect Dis*. 2016 Nov 15;63(10):1273-1280.
- Stenehjem E, et al. Antibiotic Stewardship in Small Hospitals: Barriers and Potential Solutions. *Clin Infect Dis*. 2017 May 2. doi: 10.1093/cid/cix407.



# Acknowledgments



Intermountain<sup>®</sup> Healthcare

## Questions?

Whitney Buckel, PharmD, BCPS-AQ ID System Antimicrobial Stewardship Pharmacist Manager Whitney.Buckel@imail.org

John Veillette, PharmD, BCPS ID TeleHealth/Stewardship Clinical Pharmacist John.Veillette@imail.org

